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SUMMARY

In an era of limited resources in which the wise management of resources and a good projection of revenue and expenditure is essential for the development and maintenance of the trade, administration and budget management is essential for achievement of objectives and optimum use resources within any institution, the main challenge is to have optimization strategies in the process of formulation and budgeting according to institutional objectives posed, taking into account the real needs of all entities that make up the institution, strengthening efficiency and effectiveness of strategic planning.

The Process Management Module Development and Approval of Budget Proforma Technical University North is a solution to all administrative processes for the financial budget of the institution and agencies, as well as for the complex relationship that has always existed between the planned and budgeted. The objective of this module is to generate a realistic budget based on needs of all entities that make up the institution, managing the financial budget that meets the objectives of institutional planning.

To meet the objective of this system, as for any other information system depends on the quality of this data has been entered and is helpful to have a strategic plan for each unit, ensuring the advancement of the institution, and the proper operation of the Process Management Module Development and Approval of Budget Proforma has been implemented and implemented to contribute to the development and productivity of the Technical University of the North.
INTRODUCTION

Management Process of Formulation, Elaboration and Approbation of Proforma Budget.
1. Scope
Develop and implement an institutional computer system that solves the problems of management, administration, and formulation of budgeting at the University, adhering to the rules and budget guidelines.

![Diagram of project outline]

Source: Own

**Figura 1.1. Proyecto Outline**

2. Development Tools

In this development project, we used the following tools:

- Oracle ® Database
- Oracle ® Developer Suite
- Oracle ® Application Server 10g

These tools, which have been acquired by the UTN, potentiate investment directions to the Academy for technological advancement, helping to automate their processes in the management of its resources.
3. Benefits

- The system can manage the financial resources of the UTN giving a good start, with the budget process, which helps to invest the resources based on institutional objectives raised.

- The system keeps track of the budget of the institution, Cost Center, recording information from cost centers, those responsible and the budget allocated to them. It also carries a budget numbers, allowing those responsible for each cost center to manage their budget, both income and exit.

- Maintain a relationship between planning and budget.

- Manual processes are eliminated in the process of Design, Development and Approval of Budget Proforma expedite and reducing errors in activities that involve obtaining a Proforma annual Budget.

- The various University units may access the state of its budget in a fast and real.

- The graphical user interface shortens the learning curve for its ease of use.

http://www.uriit.ru/japan/Our_Resources/Doc_iAS/forms.6i/a83591/chap02.htm
- Agilita la toma de decisiones, puesto que con una acción simple puede acceder a información real y al instante.

- Maintains the institution along the lines of the Financial Management System (ESIGEF).

- Have a system made with current technology which provides greater data security.

- Processes fast, efficient and consistent.

- Information systems of the University are unified in this way there is no duplication of data.

- With the information the budget directorate has the facility to study and analyze the information to better exploit the resources that are allocated to the agency.
CHAPTER I:

1. VISION

1.1. Purpose
The purpose of this document is to define high-level application requirements BUDGET MANAGEMENT SYSTEM - SIGESPRE with MANAGEMENT MODULE IN THE PREPARATION AND ADOPTION OF THE BUDGET PROFORMA.

MANAGEMENT MODULE OF THE PREPARATION AND ADOPTION OF THE BUDGET PROFORMA as part of the ERP system. - UTN, relies heavily on automating the process of design, development and adoption suffering the Budget Proforma while obtaining the final annual budget, this process begins with the planning and recording of budget revenues, and then turn to the formulation of expenditure budget, this is based on the requirements planned to be admitted by the representatives of the different cost centers, these requirements go through an approval process to be consolidated budget which together recorded budget for staff costs, expenses basic investment budget, will kick off the development of the Proforma Budget.

It will provide management information and statistics in the process.

It will also integrate with ERP modules of the UTN in order to have a centralized system for the whole university.

The details of how the system meets the requirements can be seen in the specification of use cases and additional documents.

1.2. Scope
This vision document applies to the MODULE PROCESS MANAGEMENT AND BUDGET APPROVAL PROFORMA. This module will be developed by Mayra Isabel Chamorro Sangoquiza Graduate School of Engineering Applied Sciences, NTU, as a thesis project.

1.3. Positioning.

- Business opportunity

This system will enable the style of the UTN automate control of the budget phases in the elaboration of the budgetary Proforma, allowing the Northern Technical College expedite the preparation of this document, reducing the time PROCESSING Your paragraph, also will allow a Each Center Cost to develop and enter no planned budget
set and a monthly needs of the NHS, consultations with a Rapid Access Your State budget, thanks to the friendly interfaces and graphics. In addition, respondents will be always updated data, here Which factor is not very important to control paragraph Branch of the UN general budget.

The system also allows each cost center enter the system utilities via the Web, quickly and easily and without intermediaries.

- Defining the problem

| The problema | The budget department at the Technical University of the North is having a system that does not meet all the needs in the process of preparing and monitoring the budget proforma. No tener un control del presupuesto por centros de costo. No track the validity period of the budget items. There are processes that are performed manually, and influencing the development of the proforma budget, affecting the results. |
| Affects | All users of the various Departments and Faculties of the Technical University of Northern processes involved with managing and developing the Budget Proforma (Application Requirements). |
| The impact associated is | Store and organize information on the operational budget of each department and faculty, so that these data are accessible in a timely and effective from their places of work. This is achieved by automating the process and using Web infrastructure. |
| A good solution | Automate the process of entry requirements, approval, and development of the budgetary proforma using a WAN with a database accessible from the different nodes of the network and generate simple and friendly interface to solve the internal requirements of those involved in the process of elaboration and approval of the budgetary |
Meet the needs of integration with existing systems.

- **Sentencia que define la posición del Producto**

<table>
<thead>
<tr>
<th>To</th>
<th>Financial Management - Budget Office</th>
</tr>
</thead>
<tbody>
<tr>
<td></td>
<td>Facultades</td>
</tr>
<tr>
<td></td>
<td>Escuelas</td>
</tr>
<tr>
<td></td>
<td>Departamentos</td>
</tr>
<tr>
<td></td>
<td>Decanos</td>
</tr>
<tr>
<td></td>
<td>Directores de Escuela</td>
</tr>
<tr>
<td></td>
<td>Coordinadores de Carrera</td>
</tr>
</tbody>
</table>

<table>
<thead>
<tr>
<th>who</th>
<th>Se les permita administrar su presupuesto.</th>
</tr>
</thead>
<tbody>
<tr>
<td></td>
<td>Necesitan mantener una administración presupuestaria por Centros de Costo.</td>
</tr>
<tr>
<td></td>
<td>No poseen información en tiempo real del estado del presupuesto.</td>
</tr>
</tbody>
</table>

<table>
<thead>
<tr>
<th>The product name</th>
<th>Budget Management System – SIGESPRE.</th>
</tr>
</thead>
<tbody>
<tr>
<td></td>
<td>MANAGEMENT PROCESS OF FORMULATION, ELABORATION AND APPROBATION OF PROFORMA BUDGET.</td>
</tr>
</tbody>
</table>

| what            | Stores the information needed to automate the process of formulation and development of the proforma budget up to get the annual approved budget of the Technical University |
13

<table>
<thead>
<tr>
<th>Name</th>
<th>Description</th>
<th>Responsibilities</th>
</tr>
</thead>
<tbody>
<tr>
<td>Ing. Fernando Garrido</td>
<td>Director of Department of Informatics, UTN</td>
<td>Director of the Informatics Committee, which carries out control and monitoring.</td>
</tr>
<tr>
<td>Ing. Juan Carlos García</td>
<td>Director of Project</td>
<td>Responsible for the analysis and design. Manage the smooth running of the project regarding the construction and implementation.</td>
</tr>
<tr>
<td>Egresada Mayra Chamorro</td>
<td>System Analyst</td>
<td>Computer Committee member.</td>
</tr>
<tr>
<td>Ing. Lucia Villalobos</td>
<td>Responsible for the project by the Budget Office</td>
<td>Responsible for coordinating with the different users correctly assess the requirements.</td>
</tr>
</tbody>
</table>
- **User Summary**

Users are all those directly involved in the use of the system. Below is a list of user.

<table>
<thead>
<tr>
<th>Name</th>
<th>Description</th>
<th>Responsibilities</th>
</tr>
</thead>
<tbody>
<tr>
<td>Management of system</td>
<td>Person of the Computer Center that manages MANAGEMENT MODULE AND PROCEESS PPROVAL OF THE PROFORMA BUDGET</td>
<td>Functional administrative system (user access management, system maintenance to meet new requirements).</td>
</tr>
<tr>
<td>Manager functional system</td>
<td>Person of the Budget Department of the Technical University of Northern Management System</td>
<td>Functionally Manage System: Creating New Accounts, periods of definition.</td>
</tr>
<tr>
<td>System User</td>
<td>Staff from different departments and faculties of the Technical University North will use the system</td>
<td>Enter the information pertaining to each department and faculty of the Technical University North which will develop the Proforma Budget. Check the status of the budget information for your department</td>
</tr>
<tr>
<td>User Management System</td>
<td>Budget Department staff.</td>
<td>Validate information from different departments. Consolidating information. Generate Proforma Budget. Make Budgetary Funds Transfers.</td>
</tr>
</tbody>
</table>

**Source:** Own

**Table 1.3.** Description of Stakeholders and users

- **User Environment**
Users of MODULE MANAGEMENT PROCESS AND ADOPTION OF THE BUDGET PROFORMA be Deans, School Directors, Coordinators Carrera, heads of departments, the number of users depend on the Cost Center to be defined by the system administrator.

Currently the Elaboration of the pro forma budget is the responsibility of one department and is done manually so its development is very susceptible to errors, this process takes about three months to be sent to their approval to the Ministry of Economy and Finance. After the adoption of the respective reforms are made so that the budget takes effect.

The user logs on a computer identified and allowed to enter the application and menu designed for each user according to their role. This system is a web application environment so that users are familiar with its use.

The Project is developing tools Oracle Developer Suite 10g (Oracle Forms and Oracle Reports), with a remote Oracle Database Standard One and Reports will be generated in PDF format.

The process of formulation of the Budget and Development Proforma Annual Budget is composed of the following activities:

a) Send the statement to the representatives of the cost centers and start planning projects income and expenditure budget.

b) Cost Center produced its annual planning income and expenses.

c) Planning is reviewed in order of priority given to financial management, where budget ceilings allocated to cost centers.

d) Distribute the revenue budget for each cost center, budget ceilings allocated in rank order, where the dean of the faculty, budget ceilings allocated to their schools and school principal distributed to their careers.

e) Record revenue projection of self for each cost center planning

f) Register to receive income projection for fiscal contribution.

g) Enter the budgetary ceilings planning to cover personal expenses, basic and centralized.

h) Distribute the revenue budget for each cost center:
It distributes the revenue budget allocated by the government at the University to each cost center.

It distributes the budget of income obtained by self at all cost centers involved.

i) Assign filters to entry requirements, such as:
   • Appropriation central to the item’s catalog of products.
   • Item to cost centers
   • Programs for cost centers.
   • Budgetary structure.

j) Manage the budget periods.
   • Enable the system for data entry

k) Income budget requirements:
   • The cost center budget your monthly expenses in order.
   • Registration requirements for different cost centers to amounts per item required
   • Requirements Management Approval
   • The requirements entered, will be approved in the hierarchy of cost centers.

l) Consolidation of information
   • Preparation of Budget Proforma Gestión de flujo de aprobación de la Proforma Presupuestaria.

m) Register of the budget approved by the Ministry of Economy and Finance.

n) Integration with the modules of the ERP enterprise resource management.

1.5. Stakeholders Profiles

- Proyect Coordinator

<table>
<thead>
<tr>
<th>Representative</th>
<th>Ing. Fernando Garrido</th>
</tr>
</thead>
<tbody>
<tr>
<td>Description</td>
<td>Head of Department of Informatics, Technical University of North Head at the Project Steering.</td>
</tr>
<tr>
<td>Type</td>
<td>Director</td>
</tr>
<tr>
<td>Responsibilities</td>
<td>Establish general guidelines for project development. Coordinate management at the different requirements that arise in the system development</td>
</tr>
<tr>
<td>Succes Criteria</td>
<td>Maintain a comprehensive functionality in the systems. Keep the application active after being implanted</td>
</tr>
<tr>
<td>Implication</td>
<td>Revisor de la administración (Management</td>
</tr>
</tbody>
</table>
- **Proyect Responsible**

<table>
<thead>
<tr>
<th>Representative</th>
<th>Juan Carlos García</th>
</tr>
</thead>
<tbody>
<tr>
<td>Description</td>
<td>Responsible for the project by the Department.</td>
</tr>
<tr>
<td>Type</td>
<td>System Analyst</td>
</tr>
<tr>
<td>Responsibilities</td>
<td>Manage the smooth progress of the project regarding the construction and implementation.</td>
</tr>
<tr>
<td>Success Criteria</td>
<td>Comply with the schedule determined. Get a quality system that meets the functional requirements set.</td>
</tr>
<tr>
<td>Implication</td>
<td>Project Manager (Project Manager)</td>
</tr>
<tr>
<td>Deliverable</td>
<td>Vision document, Glossary, Risk List, Summary use case model, Specifications of the use case model, Additional Specifications</td>
</tr>
<tr>
<td>Comments</td>
<td>None</td>
</tr>
</tbody>
</table>

**Source:** Own

**Table 1.5. Proyect Coordinator Profile**

- **Responsable funcional**

<table>
<thead>
<tr>
<th>Representative</th>
<th>Lucia Villalobos</th>
</tr>
</thead>
<tbody>
<tr>
<td>Description</td>
<td>Responsible for the project by the Budget Department of the Technical University of North</td>
</tr>
<tr>
<td>Type</td>
<td>User</td>
</tr>
<tr>
<td>Responsibilities</td>
<td>Responsible for coordinating with the various users the correct determination of the proper requirements and system design. Coordinate validation testing the new system. Coordinate and ensure the training of users.</td>
</tr>
<tr>
<td>Success Criteria</td>
<td>System in operation.</td>
</tr>
<tr>
<td>Implication</td>
<td>Active</td>
</tr>
<tr>
<td>Deliverable</td>
<td>None</td>
</tr>
</tbody>
</table>

**Source:** Own

**Table 1.6. Project Manager Profile**

- **Perfiles de usuario**
### Table 1.8. User Profile: Mónica Flores

<table>
<thead>
<tr>
<th>Representative</th>
<th>Mónica Flores</th>
</tr>
</thead>
<tbody>
<tr>
<td>Description</td>
<td>Assistant director of budget</td>
</tr>
<tr>
<td>Type</td>
<td>User</td>
</tr>
<tr>
<td>Responsibilities</td>
<td>Responsible to have updated information filters and system parameters.</td>
</tr>
<tr>
<td>Succes Criteria</td>
<td>System in operation. Responsible for maintaining training of filters and basic initial parameters for a proforma with quality data. Obtaining reports and statements of the pro forma budget.</td>
</tr>
<tr>
<td>Implication</td>
<td>Active</td>
</tr>
<tr>
<td>Deliverable</td>
<td>None</td>
</tr>
<tr>
<td>Source: Own</td>
<td></td>
</tr>
</tbody>
</table>

### Table 1.9. User Profile: Lucia Villalobos

<table>
<thead>
<tr>
<th>Representative</th>
<th>Lucia Villalobos</th>
</tr>
</thead>
<tbody>
<tr>
<td>Description</td>
<td>Boss Budget</td>
</tr>
<tr>
<td>Type</td>
<td>User</td>
</tr>
<tr>
<td>Responsibilities</td>
<td>- Responsable de administrar adecuadamente y Ingresar a información pár obtener Una proforma PRESUPUESTARIA Con información real. - Administrar Funciones del Sistema.</td>
</tr>
<tr>
<td>Succes Criteria</td>
<td>Module installed and running System with complete functions, Generating BUDGET proforma basis in a planned requirements and entered into the system. Reports and state income requirements of the proforma BUDGET</td>
</tr>
<tr>
<td>Implication</td>
<td>Total responsibility of the module.</td>
</tr>
<tr>
<td>Deliverable</td>
<td>None</td>
</tr>
<tr>
<td>Source: Own</td>
<td></td>
</tr>
</tbody>
</table>

### Needs, Priority, Concerns, Actual Solution, Proposed Solution

<table>
<thead>
<tr>
<th>Needs</th>
<th>Priority</th>
<th>Concerns</th>
<th>Actual Solution</th>
<th>Proposed solution</th>
</tr>
</thead>
<tbody>
<tr>
<td>A system that facilitates the consolidation of information to facilitate the development of a proforma budget based on actual requirements of each cost center.</td>
<td>High</td>
<td>The system needs to consolidate the information to facilitate the preparation of the proforma</td>
<td>Not exist</td>
<td>Develop budget management system - UTN and Management module of the process of Design, Development and Approval of Budget Proforma.</td>
</tr>
<tr>
<td>Implementing this system to make it</td>
<td>High</td>
<td>Develop the Pro Forma Budget</td>
<td>Proforma currently</td>
<td>Develop the Pro Forma Budget for</td>
</tr>
</tbody>
</table>
Develop the system using tools that facilitate and accelerate its development. | High | You should use existing tools. | N/A | Develop the system using the tool that has the UTN and Oracle Developer Suite 10g Release.

The system interface should be easy to use, meeting all established requirements. | High | Meet all user requirements. | Development with the help of experts in the department budget. | Development with the help of experts in the field.

Get reports tailored to user needs and Statistics | Average | Having a control in percentages for each Cost Center | Not exist | Business Intelligence manufactured using Oracle Discoverer.

Source: Own

Table 1.11. Needs of stakeholders and users

- Alternatives and skills

Acquire a system developed externally.

The headquarters budget is using a system that meets the requirements to generate a pro forma budget prepared based on the real needs of departments and faculties that make up the institution.

1.6. Product Overview

Budget Management System - UTN, the management module of the process of Design, Development and Approval of Budget Proforma has been designed to automate the process that meets the budget to reach pro forma approval by the ministry of finance, eliminating manual processes and ensuring that its formulation based on the real needs of the entities that comprise the institution.

- Product Overview
Figure 1.1. Product Perspective

- Characteristics summary:

The following will list the benefits that the customer will get from the product

<table>
<thead>
<tr>
<th>User Benefits</th>
<th>Features that support it</th>
</tr>
</thead>
<tbody>
<tr>
<td>The time of preparing the pro forma budget is reduced.</td>
<td>The planned data entry requirements from the different cost centers will be systematic and orderly manner. In the budget department will have a requirements analysis tool and consolidated budget for the different cost centers.</td>
</tr>
<tr>
<td>Users of the different cost centers will have a unified tool.</td>
<td>Avoid the use of manual forms and documents are not unified</td>
</tr>
<tr>
<td>It will have high availability.</td>
<td>Access to the system via the Web will allow users of different cost centers with immediate access from anywhere on the intranet of the UTN.</td>
</tr>
<tr>
<td>Facilities for data analysis</td>
<td>through the various reporting and query functions that provide the system, you can obtain the proforma budget level cost center or general</td>
</tr>
<tr>
<td>Allowed to take control of the budget, monthly</td>
<td>Revenue requirements for cost centers are scheduled to perform monthly, which will run the planned budget</td>
</tr>
<tr>
<td>Get information for requesting an injunction</td>
<td>The requirements entered, will be linked to the university functions contributing.</td>
</tr>
</tbody>
</table>

Source: Own

Table 1.12. Features summary

- Assumptions and Dependencies
The Head of Budget Office where it is to access the system SIGESPRE - UTN, access TCP/IP server and database applications UTN. For users to access the product, and allows you to view and generate reports according to the roles within the system security.

Costos y precios

<table>
<thead>
<tr>
<th>Detail</th>
<th>USD</th>
<th>Real (USD)</th>
</tr>
</thead>
<tbody>
<tr>
<td><strong>Hardware</strong></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Computer Equipment</td>
<td>1500</td>
<td>1500</td>
</tr>
<tr>
<td>Web Application Server</td>
<td>5000</td>
<td>0.00</td>
</tr>
<tr>
<td>Database Server</td>
<td>5000</td>
<td>0.00</td>
</tr>
<tr>
<td>Computer with Web Browser</td>
<td>700</td>
<td>0.00</td>
</tr>
<tr>
<td><strong>Software</strong></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Oracle Standard One 10g (1 Processor license)</td>
<td>5000</td>
<td>0.00</td>
</tr>
<tr>
<td>Oracle Developer Suite Release 10g</td>
<td>5000</td>
<td>0.00</td>
</tr>
<tr>
<td>Oracle Application Server 10g, Oracle Forms, Report Server (1 Processor license)</td>
<td>20000</td>
<td>0.00</td>
</tr>
<tr>
<td><strong>Development Cost</strong></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Courses and Books, Advice</td>
<td>900</td>
<td>900</td>
</tr>
<tr>
<td><strong>Training to develop yourself</strong></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Stationery and Office Supplies</td>
<td>700</td>
<td>700</td>
</tr>
<tr>
<td><strong>Proyect</strong></td>
<td></td>
<td></td>
</tr>
<tr>
<td>(Parcial)</td>
<td>45000</td>
<td>45000</td>
</tr>
<tr>
<td><strong>Subtotal</strong></td>
<td>89040</td>
<td>48100</td>
</tr>
<tr>
<td><strong>1% Contingency</strong></td>
<td>8990</td>
<td>481</td>
</tr>
<tr>
<td><strong>Total</strong></td>
<td>98030</td>
<td>45481</td>
</tr>
</tbody>
</table>

Source: Own

Table 1.13. Costs and Prices

- Licensing and Installation

It is necessary to purchase the product developer license Oracle ® Developer Suite10g.

Installing the product is made by the support staff of the Department of Information as it is a system using Web technology.

1.7. Product description

- Ease of access and use
The SIGESPRE will be developed using Web technology and facilities to provide the tools Oracle Developer Suite Release 10g, allowing users to easily access and use

- **Unification of information**

  One of the main objectives of SIGESPRE is to identify and present the user with unified formats of data entry and query.

- **Better control and validation of information**

  Users of the Chief of Budget will have facilities for the verification of the information consolidated.

- **Cost Centres and Departments**

  Be responsible for planning their annual requirements, monthly periods and enter the budget system. Have the possibility to check and verify the status of your budget.

- **Department of Budget**

  It makes the verification of the requirements with the budget, thus kicking off the budget adjustments and the preparation of the budget proforma. It's in the possibility of control of budget execution at any time.

1.8. **Constraints**

Due to limitations with the licensing of Oracle ® Developer Suite Release 10g, you should consider a number of end users, up to 12 concurrent users or so.

This is a system designed specifically according to the needs of the Chief of Budget and its operation is only for Intranet.

- **Quality Rankings**

  Module Development Management Process Development and Approval of Budget Proforma adjusted to the Software Development Methodology RUP, adjusting to the tangos of quality that the methodology provides

- **Other requirements product**

  For the construction of the application requires a computer where services run continuously Release Oracle 10g Developer Suite (Oracle Forms and Oracle Reports) since it was developed on the Oracle platform
For publication SIGESPRE application is required to access TCP/IP to the server database (Oracle Standard One) and Application Server (Aplications Server) of the UTN.

The product installation will be done by support staff of the Department of Information as it is a system using Web technology.
CHAPTER II:

2. SOFTWARE DEVELOPMENT PLAN

It is a draft prepared for inclusion in the proposal prepared in response to the draft Resource Management System (ERP) for the budgetary management system at the Technical University of Northern Management Module Process Design, Development and Approval of Budget Proforma. This document provides an overview of the proposed development approach. Methodology for the project using Rational Unified Process (RUP). It will give the details for the phases of Start and Development and will outline further downstream Construction and Transition to give an overview of the whole Process.

The proposed development approach is a RUP process configuration according to the characteristics of the project, selecting the roles of participants, activities performed and artifacts (deliverables) to be generated. This document is itself one of the RUP artifacts.

2.1. Purpose

The purpose of the Software Development Plan is to provide the information necessary to control the project. It describes the software development approach.

Users of the Software Development Plan are:

- The project leader, who uses this plan to organize the agenda and resource requirements, and for tracking.

- Members of the development team, use it to understand what to do, when to do it and what other activities depend on it.
2.2. Scope

The Software Development Plan describes the overall plan used for the development of the "Module Management Process Design, Development and Approval of Budget Proforma - UTN. The detail of the individual iterations described in the plans of each iteration, documents are provided separately. During the development process in fixture Vision defining characteristics of the product to be developed, which forms the basis for planning iterations. For version 0.1 of the Software Development Plan, we have focused on the capture of requirements through interviews with the stakeholder, to make a rough estimate, once started the project and during the Inception phase will generate the first version of artifact "Vision", which will be used to refine this document. Subsequently, the project's progress and monitoring in each of the iterations result in the setting of this document to produce updated versions.

2.3. Summary

After this brief description, the rest of the paper is organized into the following sections: - *Project Overview.*- Provides a description of the purpose, scope and objectives of the project, setting the artifacts that will be produced and used in the same. - *Project Organization.*- Describe the organizational structure of the development team. - *Process Management.*- Explains planning and cost estimates, defines the phases and milestones of the project and describes how to conduct its monitoring. *Implementation plans and guides.* - Provides an overview of the software development process, including methods, tools and techniques that will be use.

2.4. Proyect Overview

2.4.1. Purpose, Scope and Objectives

North Technical University is a public institution and its mission is essentially to contribute to economic development, scientific, educational and cultural center of the northern region and the country through the creation and transmission of scientific knowledge critical training professionals, creative, qualified, and ethical humanists, committed to preserving the environment. Over the next five years, will be an accredited institution of higher education, strengthening the comprehensive training, scientific research and technology aimed at sustainable development through a university quality management, diversifying the links with the environment and contributing to human development society. This, with an anticipated adjustment to new information systems and technological developments. Therefore, the UTN considered necessary to develop a new system Enterprise
Resource Management (ERP) as part of process automation of all institutional areas, stop the system which is included as part of Budget Management System and Module Formulation Process Management, Process Development and Approval of Budget Proforma.

From the procedures already established in the Headquarters of the Technical University Budgets North, as part of the automation plan established by the Department of Informatics, determines the creation of the System Management Process Design, Development and Approval of the UTN Proforma Budget to improve the management of activities related to the University Community.

In this module the main activities defined are automated based on information from the various meetings that have taken place with stakeholders, these activities are as follows:

- **Proforma Budget Formulation**
  - Linking the items of the Central Product Catalog (CPC Acquisition Management Module) with the item budget (budget)
  - Filters budget items and by cost center.
  - Definition of the program structure (linkage of program, project, activity by cost center).
  - Planning monthly income in periods centers that generate self-management cost.
  - Planning of the institution's total income, whether centralized or self-management of fiscal support.
  - Cost Planning, justifying what university function contributes in monthly periods by cost centers.
  - Planning of institutional costs, justifying what university function contributes in monthly periods

- **Preparation of Budget Proforma.**
  - Planning Register of revenues and expenditures monthly periods for each cost center.
  - Planning Register institutional revenues and expenditures monthly periods.
  - Consolidate budget items entered by the cost centers budget level.
- **Register of centralized expenditure and investment budget level.**


- **Approval of the Proforma Presupuestaria**

  For the pro forma budget based on the requirements of all entities that make up the institution:

  - The requirements were approved in order of hierarchical tree of cost centers.
  - The last entity to approve the requests admitted is the headquarters of the budget.
  - After generated the proforma budget approval takes the Honorables Academic Council.
  - Record of the proforma approved the Honorables Academic Council, if you have had changes.

- **Register of Approved Budget**

  - Record the approved budgetary Proforma Honorables Academic Council Financial Management System - ESIGEF.
  - Record the budget approved by the Ministry of Finance Management Module Process Design, Development and Approval of Budget Proforma.

- **Balances Budget**

  - Balance Sheet Profit and Loss Balance. Balance between Accounting and Budget Comparison.

- **Statistics**

  - Porcentajes de Presupuestos de Ingresos por Centro de Costos.
  - Porcentaje de Presupuestos de Egresos por Centro de Costos.
  - Porcentaje de Ítems de Pedidos por Centro de Costos

- **Integración con los sistemas de Adquisiciones, Nómina y Contabilidad.**
2.4.2. Assumptions and Restrictions

Assumptions and restrictions on the Budget Management System, which are derived directly from interviews with stakeholders of the NTU are:

- The project is fully funded by the Technical University of the North and there will be inconveniences related to the total project cost or the speed with which they must meet the same partial disbursements.

- Should be considered the implications of the following critical:

  - Workflow Management, security of transactions and information exchange
    Adapting to the process of design, development, pro forma approval of the budget of the UTN.

- The system is designed for Web Platform and comply with current quality standards for software development.

- This will be achieved following the RUP methodology development for the software engineering process and tools for building Oracle 10g Application.

Naturally, the list of assumptions and constraints will increase during the development of the project, particularly once the engine set "Vision."

2.4.3. Project Deliverables

The following identifies and describes each of the artifacts that will be generated and used by the project and the deliverables are. This list is the configuration of RUP from the perspective of artifacts, and we propose for this Project.

It should be noted that according to the philosophy of RUP (and all iterative and incremental process), all artifacts are subject to change throughout the development process, thus, only at the end of the process could have a final version and complete each of them. However, the result of each iteration and project milestones are focused on achieving a degree of completeness and stability of the artifacts. This will be indicated later when presenting the objectives of each iteration.

- Software Development Plan

  It is the present document.
- **Model Business Use Cases (context diagram).**

It is a model of business functions viewed from the perspective of external actors (agents of record, late applicants, other systems etc.).

Let's put the system into the organizational context with emphasis on the objectives in this area. This model is represented by a Use Case diagram using stereotypes specific to this model.

- **Business Object Model**

It is a model that describes the performance of each business use case, establishing internal actors, the overall information handling and workflows (workflows) associated with business use case. For the representation of this model are used collaboration diagrams (to show external parties, internal and entities (information) that handle, a Class Diagram to graphically display system entities and their relationships, and Activity diagrams show the flow work.

- **Glossary**

It is a document that defines the main terms used in the project. Sets a consensus terminology.

- **Use Case Model**

The Use Case model shows the system functions and actors who use them. Is represented by Use Case Diagrams.

- **Vision**

This document defines the vision of the product from the customer's perspective, identifying the needs and characteristics of the product. Provides a basis for agreement on system requirements.

- **Use Case Specification**

For use cases that require it (whose functionality is not obvious or not, just a simple narrative description) is a detailed description using a template document, which includes: preconditions, post-conditions, flow of events, requirements non-functional partners. Also, for use cases where complex flow of events is a graphical representation may be attached by an activity diagram.
- Additional Specifications

This document will capture all the requirements that have not been included as part of use cases and refer non-functional requirements overall. These requirements include: legal requirements and standards, implementation of standards, product quality requirements, such as reliability, performance, etc., or other environmental requirements, such as operating system compatibility requirements, etc.

- Prototypes of User Interfaces (Templates)

These prototypes that allow users to get an accurate idea about interfaces that provide the system and thus get feedback from you about the system requirements. These prototypes will be made as hand drawings on paper, drawing with a graphical tool or executable interactive prototypes, following that order, according to the progress of the project. Only the latter type will be delivered at the end of the Elaboration phase, the others will be discarded. Also, this device will be rejected in the construction phase to the extent that the result of the iterations are developing the final product.

- Analysis and Design Model (Entity-Relationship Model)

This model provides the realization of use cases into classes and passing from one representation in terms of analysis (not including implementation aspects) to a design (including an orientation to the deployment environment), according to the progress of the project.

- Model Data Model (Relational)

Anticipating that the persistence of the information system will be supported by a relational database, this model describes the logical representation of persistent data, according to the focus on relational database modeling. To express this model using a Class Diagram (which uses a UML Profile for Data Modeling, to achieve representation of tables, keys, etc.).

- Implementation Model

This model is a collection of components and subsystems that contain them. These components include: executable files, source code files, and any other files needed for the implementation and deployment of the system. (This model is only a preliminary version at the end of the pipeline, then have enough refining).

- Deployment Model
This model shows the deployment configuration of the types of system, which will make the deployment of components.

- **Test Cases**

Each test is specified by a document setting out the conditions of operation, the test inputs and expected results. These test cases are applied as regression testing in each iteration. Each test case will test a procedure associated with the instructions for testing, depending on the type of test the procedure may be automated using a test script.

- **List of Risks**

This document includes a list of known current risks in the project, sorted in descending order of importance and special operations in contingency or mitigation.

- **Installation Manual**

This document contains instructions for installing the product.

- **Material End User Support**

Corresponds to a set of documents and ease of use of the system, including: User Guides, Operation Guides, Maintenance Guides and Online Help System.

- **Product**

The files of the product packaged and stored in a CD with the appropriate mechanisms to facilitate installation. The product, from the first iteration of the construction phase is developed incrementally and iteratively, obtaining a new release at the end of each iteration.

- **Evolution of Software Development Plan**

The Software Development Plan will be reviewed weekly and will be refined before the start of each iteration.
2.5. Organization Project

2.5.1. Project Participants

Currently there are designated staff includes Project Manager, Control and Monitoring Committee, other participants that may be appropriate to provide the requirements and validate the system.

The remaining staff of the project considering the phases of Home, Development and two iterations of the construction phase, will consist of the following jobs and associated personnel:

- **Project Manager**. With experience in development methodologies, CASE tools and notations, including UML and the RUP development process.

- **Systems Analysts**. The profile is established: Computer Engineer with knowledge of UML, one of them at least with experience in online systems related to the Project.

- **Analysts - Programmers**. With expertise in project development environment, so that prototypes can be as close as possible to the final product. This work has been entrusted to Mayra Isabel Chamorro Sangoquiza.

- **Software Engineer**. The profile set is: Computer Engineering to participate by work requirements management, configuration management, documentation and design data. Responsible for functional testing of the system, perform the task of Tester.

2.6. Roles and Responsibilities

Here are the main responsibilities of each of the posts in the development team during the phases of Start and Development, according to the roles they play in RUP.

<table>
<thead>
<tr>
<th>Post</th>
<th>Responsibilities</th>
</tr>
</thead>
<tbody>
<tr>
<td>Project Manager</td>
<td>The project manager allocates resources, manages priorities, coordinates interactions with customers and users, and keeps the project team focused on the objectives. The project manager also establishes a set of practices that ensure the integrity and quality of project artifacts. In addition, the project manager will oversee the establishment of the system architecture. Risk management. Planning and project control</td>
</tr>
<tr>
<td>Systems analyst</td>
<td>Capture, specification and validation of requirements, interacting with customers and users through interviews. Development Model for Analysis</td>
</tr>
</tbody>
</table>
2.7. Process Management

2.7.1. Project Estimate

The project's budget and resources involved are attached in a separate document.

2.7.2. Project Plan

This section presents the organization in phases and iterations and the project schedule.

- Plan Phases

The development will take place based on phases with one or more iterations in each of them. The following table shows the distribution of times and the number of iterations of each phase (for the Construction and Transition phases is only a very preliminary approach).

<table>
<thead>
<tr>
<th>Phase</th>
<th>Nro. Iterations</th>
<th>Duration</th>
</tr>
</thead>
<tbody>
<tr>
<td>Start Phase</td>
<td>1</td>
<td>8 weeks</td>
</tr>
<tr>
<td>Elaboration</td>
<td>2</td>
<td>7 weeks</td>
</tr>
<tr>
<td>Construction</td>
<td>2</td>
<td>15 weeks</td>
</tr>
<tr>
<td>Transition</td>
<td>-</td>
<td>-</td>
</tr>
</tbody>
</table>

Source: Own

Table 2.2. Phases Plan

The milestones that mark the end of each phase are described in the following table

<table>
<thead>
<tr>
<th>Description</th>
<th>Milestone</th>
</tr>
</thead>
<tbody>
<tr>
<td>Start Phase</td>
<td>This phase will develop product requirements from a user perspective, which will be established in the Vision artifact. The main use cases will be identified and will be a refinement of the Project Development Plan. The acceptance of the customer / user of the appliance Vision</td>
</tr>
</tbody>
</table>
and Development Plan marks the end of this phase.

| Elaboration Phase | At this stage we analyze the requirements and developed a prototype architecture (including the most relevant parts and / or criticism of the system). At the end of this phase, all the use cases for requirements to be implemented in the first release of the construction phase must be analyzed and designed (in the Model Analysis / Design). The review and acceptance of the prototype system architecture marks the end of this phase. In our particular case, not to include the following steps, review and delivery of all the artifacts at this point of development is also included as a milestone. The first iteration will aim at identifying and specifying the major use cases, and their implementation in the Model Preliminary Analysis / Design, also permit an overview of the state of the artifacts at this point and adjust if necessary the planning to ensure compliance with the objectives. Both iterations have a duration of one week. |
| Construction phase | During the construction phase are completed to analyze and design all the use cases, refining the Model Analysis / Design. The product is built based on two iterations, each producing a release to which tests are applied and validated with the customer / user. We begin the development of user support material. The milestone marks the end of this phase is the release version 3.0, with partial operational capability of the product which has been considered as critical, ready for delivery. |
| Transition phase | This phase ensures prepare an implementation and change the previous system properly, including training of users. The milestone marks the end of this phase includes the delivery of all project documentation with installation manuals and other material support to the user, end user training. |

**Source:** Own

| Table 2.3. Phases Plan : Milestone |

**CHAPTER IV:**
3. LOGICAL VIEW

3.1. ENTITY RELATIONSHIP MODE

Source: Own

Figure 4.1. ENTITY RELATIONSHIP MODE
3.2. Physical Model

Source: Own

Figure 4.2. Physical Model
3.3. OVERALL PACKAGE DIAGRAM

![Overall Package Diagram]

*Figure 4.3. ERALL PACKAGE DIAGRAM*
CHAPTER IV:

4. IMPLEMENTATION VIEW

4.1. ACTIVITIES DIAGRAMS

4.1.1. Asign Users

Source: Own

Figure 5.1. Asign users to cost center

4.1.2. Asignation register

Source: Own

Figure 5.2. Asignation register
4.1.3. Revenue Budget Register

**Source:** Own

**Figure 5.3.** Revenue Budget Register
4.1.4. Link Item Item of CPC Budget (budget)

Source: Own

Figure 5.4. Link Item Item of CPC Budget (budget)

4.1.5. CPC Filter Items by Cost Center

Source: Own

Figure 5.5. CPC Filter Items by Cost Center
4.1.6. Fiscal Budget Register

Source: Own

Figure 5.6. Fiscal Budget Register

4.1.7. Distribute Budget Ceilings

Source: Own

Figure 5.7. Distribute Budget Ceilings
4.1.8. Login Budgetary Requirements

Source: Own

Figure 5.8. Login Budgetary Requirements
4.1.9. Registration Project Budget

Source: Own

Figure 5.9. Registration Project Budget

4.1.10. Personal Registration costs and basic living expenses

Source: Own

Figure 5.10. Personal Registration costs and basic living expenses

4.1.11. Review and Approval of Budget Requirements
4.1.12. **Generate Proforma Budget**

- **Source:** Own

**Figure 5.12. Generate Proforma Budget**
4.2. COMPONENTS DIAGRAMS

Source: Own

Figure 5.13. Components Diagram

4.3. COMMON PARTS DIAGRAMS

4.3.1. Register Allocatio

Source: Own

Figure 5.14. Common Components Diagram Assignment Record

4.3.2. Record Revenue Budget
Figure 5.15. Common Components Diagram Assignment Record

4.3.3. Distribute Budget Ceilings

Figure 5.16. Common Components Diagram Income Contracts
4.3.4. Budgetary Entry Requirements

![Diagram of Budgetary Entry Requirements]

Source: Own

Figure 5.17. Common Components Diagram Budgetary Entry Requirements

4.3.5. Generate Proforma Budget

![Diagram of Generate Proforma Budget]

Source: Own

Figure 5.13. Common Components Diagram Generate Proforma Budget

4.4. ARCHITECTURE DIAGRAMS
CHAPTER VII:

5. RISK LIST

<table>
<thead>
<tr>
<th>Nº</th>
<th>Risk description</th>
<th>Impact</th>
<th>% of Idea</th>
<th>Risk Mitigation Strategy</th>
</tr>
</thead>
<tbody>
<tr>
<td>1</td>
<td>The users do not adapt quickly to the new budget process.</td>
<td>10</td>
<td>50%</td>
<td>Maintain a manual of procedures to be followed. Intensify training for all users, and socialize the new budget Process.</td>
</tr>
<tr>
<td>2</td>
<td>The time of communication with end users is too short when purchasing requirements and ask questions. Lack of participation of end users</td>
<td>9</td>
<td>40%</td>
<td>Schedule regular meetings with end users at a time which will not disrupt their daily activities. Motivate them system end-users aware that any contribution from them is important for the development of the project, with this we active user participation</td>
</tr>
<tr>
<td>3</td>
<td>Unrealistic expectations</td>
<td>8</td>
<td>35%</td>
<td>Suitably define the scope of the project. Properly planning development times. Do not create false expectations for the project developers, to avoid frustration in case of failure to achieve expected</td>
</tr>
</tbody>
</table>

Source: Own

Figure 5.17. Architecture Diagrams
<p>| | | | |</p>
<table>
<thead>
<tr>
<th></th>
<th></th>
<th></th>
<th></th>
</tr>
</thead>
<tbody>
<tr>
<td>4</td>
<td>The release R1 SIGESPRE could not leave for the month in which you plan to deliver modules of the ERP.</td>
<td>7</td>
<td>30%</td>
</tr>
<tr>
<td>5</td>
<td>A delay in one task causes cascading delays in dependent tasks</td>
<td>7</td>
<td>40%</td>
</tr>
<tr>
<td>6</td>
<td>Inappropriate control deadlines for entry requirements for each cost center. There might be extra requirements on the system, such as opening manual updates or checks in the system.</td>
<td>5</td>
<td>30%</td>
</tr>
<tr>
<td>7</td>
<td>Modify the requirements put in place</td>
<td>6</td>
<td>20%</td>
</tr>
<tr>
<td>8</td>
<td>Integration with government systems, personnel who use it are not familiar soon.</td>
<td>5</td>
<td>10%</td>
</tr>
<tr>
<td>9</td>
<td>The number of concurrent users exceeds certain functional limitations.</td>
<td>4</td>
<td>5%</td>
</tr>
<tr>
<td>10</td>
<td>Cost Center People do not enter soon Budgetary Requirements</td>
<td>4</td>
<td>30%</td>
</tr>
<tr>
<td>11</td>
<td>Incompatibility with Internet browsers and machine configurations are customers.</td>
<td>3</td>
<td>5%</td>
</tr>
<tr>
<td></td>
<td>Development Team members leave the project. It involves time delays at different stages of implementation.</td>
<td>3</td>
<td>15%</td>
</tr>
</tbody>
</table>

**Source:** Own

**Tabla 7.1.** Risk List
6. CONCLUSIONS AND RECOMMENDATIONS

6.1. Conclusions

- The implementation of the budgetary management system module Process Management Design, Development and Approval of Budget Proforma to be included when the process to all entities within the institution, allowing to establish a budget based on actual needs to respond the objectives of the institution and the strategic plan.

- By implementing this module allowed us to have a quality system for budget management, and simplifies manual processes that were long and were not accurate, allowing control and access to information state budget for each entity.

- When you have registered a separate budget for each unit requesting, we can facilitate the calculation of unit costs requesting requesting that each unit can manage its budget revenue and strengthen the relationship between planned budget and in most cases islow or nonexistent.

- When using Oracle Database ® and was very helpful because it facilitates data security and access to them, while ensuring that the budget information UTN given is correct and requesting specific to each unit.

- Using Oracle ® Discovery will allow authorities to make better management of information and help in making decisions, because they can make their Owns consultations and statistics according to the needs of the moment and getting information online.

- The use of RUP methodology in the development of the project was helpful because it allows to obtain a clear idea from the start of project activities to meet the development to final product delivery, having a clear idea of the project develop is very helpful and are documented together with the development saves time and effort in developing.
6.2. Recommendation

- The active participation of each of the users responsible for requesting units and their familiarity with the process established to arrive at a real annual budget and consistent.

- Establish rules of procedure for the timing of budget are fully implemented so that the processes do not lose their sequence and produce cascading delays in the activities of this module and related issues.

- It is recommended to socialize the budgeting process requesting all units, so they know what to do and how to make their budget requests to be included in the institutional budget, and that the information given is correct.

- For initial phase of drafting the budget proforma is necessary that the sheriff’s budget is established and updated parameters and q filters necessary to ensure the entry of the information is correct.